

An Evaluation Study of Zero Investment Innovations For Education Initiatives (ZIIEI)

&

Teacher's Perception about NEP 2020 Ready Rupantar Role Model School

September 2023





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About JNU

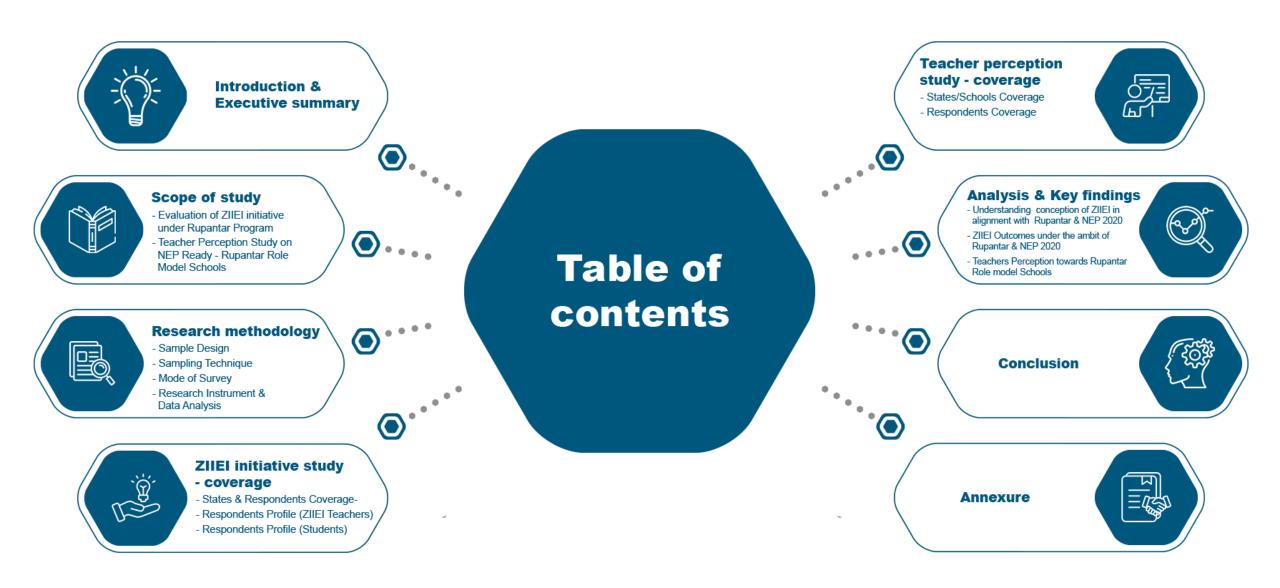
Jawaharlal Nehru University is the foremost university in India, and a world-renowned centre for teaching and research. With an academic focus JNU is known for its strong emphasis on social sciences, humanities, and interdisciplinary studies. It offers a diverse range of academic programs at the undergraduate, postgraduate, and doctoral levels. The university is renowned for its vibrant campus culture, intellectual discussions, and free exchange of ideas. It has a history of student activism and has played a significant role in shaping public discourse in India

JNU has a strong research orientation and has made significant contributions to various fields, including social sciences, international relations, languages, and more. JNU encourages an interdisciplinary approach to research and learning. This approach encourages students and faculty members to engage with multiple disciplines, fostering a holistic understanding of various subjects. The University brings out four research journals which have high academic visibility in India and abroad. These are Studies in History, International Studies, JSL (the Journal of the School of Language, Literature & Culture Studies) and Hispanic Horizons. Several members of the JNU faculty also edit national and international journals besides the above four.

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Introduction and Executive summary

Introduction **Background**

Sri Aurobindo Society founded in 1960 is a cultural, spiritual, and notfor-profit organisation headquartered in Puducherry operating with its 350 centres and branches across the world. In the last six decades the organisation is continuously working with multiple stakeholders like teachers, students, school administration of government educational institutions for the improvement and reforming of entire education ecosystem in India. Sri Aurobindo Society launched a multi-dimensional program in the name of Rupantar for individual excellence of multiple stakeholders of Educational Institutions. The program is spread across 30 States/Union Territories of India and endeavors to transform 10000 Government Schools to NEP 2020 ready Role Model Schools. Several initiatives are run under the umbrella of this program related to education like Zero Investment Innovations For Education Initiatives (ZIIEI), Innovative Pathshaladesigning and providing of experiential learning curriculum to teachers, Project Inclusion- a program training of teachers specifically to deal with children with special needs, Auro Scholar program that provides micro scholarships to students.







Introduction **Project Context**

The educational landscape in India is undergoing a major transformation, driven by technological advancements, evolving societal aspirations, and a renewed commitment to holistic education. The National Education Policy (NEP) 2020 is a visionary framework that advocates experiential learning, multidisciplinary education, and a learner-centric approach. To ensure that these ideals are realized, it is essential to evaluate the impact of onground initiatives that are aligned with the policy's guidelines.

This evaluation will measure the efficacy of these initiatives in supporting teachers and learners and will provide insights into how they are resonating with the stakeholders. The report sheds light on a third-party evaluation of Rupantar Initiatives' programs, which are specifically designed to implement the NEP 2020's vision. Our objective is to gain insights that comprehensively illustrate the effectiveness of the ZIIEI program and how RMS resonates with teachers under the ethos of NEP 2020.







Zero Investment Innovations for Education Initiatives (ZIIEI) – Rupantar (A contribution of Sri Aurobindo Society towards making Schools NEP 2020 Ready)

National Education Policy 2020

- ECCE The foundation of learning
- FLN An urgent & prerequisite to learning
- Ensuring Universal Access to Education at all levels
- Curriculum & pedagogy in schools
- Teachers
- Equitable & Inclusive Education
- Efficient resourcing & effective governance
- Standards setting & accreditation for school education



Rupantar – Role Model School

- Empowered and motivated teachers
- Community and parent participation
- Integral and inclusive education
- · Improved learning outcome
- Collaborative platform for teachers



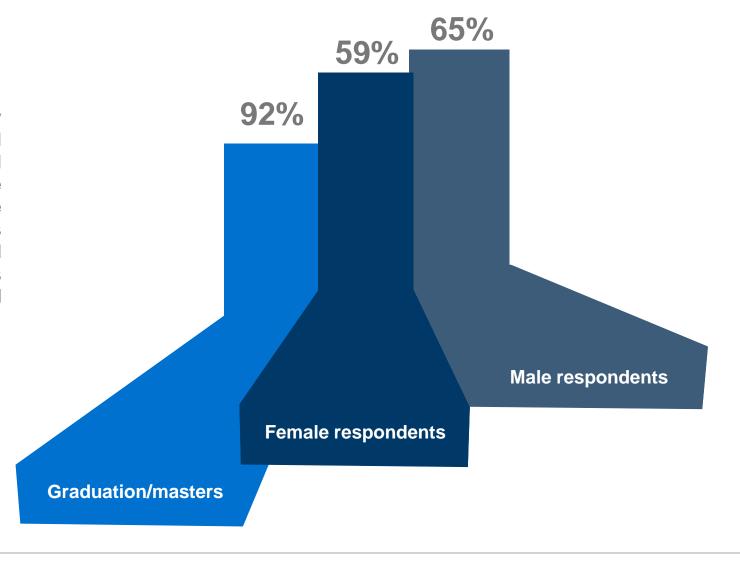




Executive summary

School and respondent's profile

10 States/UTs were covered under ZIIEI evaluation study conducting 1906 surveys featuring 99.7% co-educational schools and 94% (73% (P) + 21% (M)) schools till elementary stage. 10 States/UTs were covered under the "Teacher's Perception Study" conducted for Rupantar Role Model Schools conducting 322 surveys. The key statistics of the profile sampled for the ZIIEI study featured respondents with 92% teachers having qualifications Graduation/Masters, 65% teacher respondents gendered as male, 59% student respondents gendered as female.







Executive summary

Key program outcome

At least 90% of ZIIEI Teachers found to have : -

- Increase in motivation to innovate
- Improved teaching and learning environment
- Increase in teaching effectiveness
- Increase in capacity of other stakeholders to support teaching learning environment
- Increase in student motivation and performance

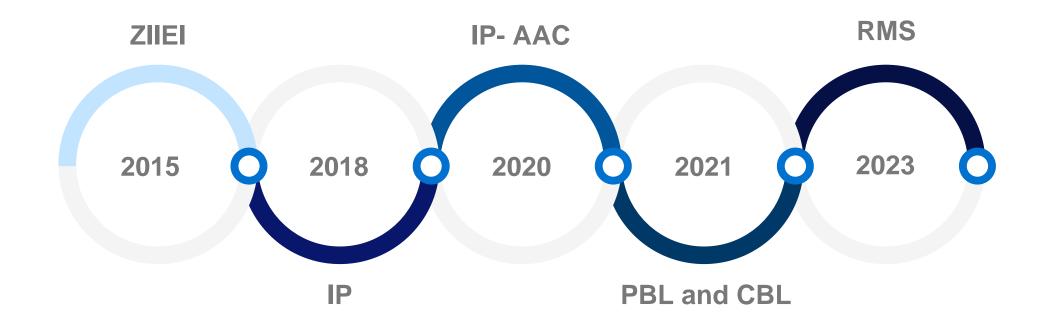
Perception of teachers towards Rupantar Role Model School -

- Empowered & motivated teachers 8.2*
- Community & parent participation 8.8*
- Integral and inclusive education 7.1*
- Improved learning outcome 8.35*
- Collaborative platform for teachers 7.3*



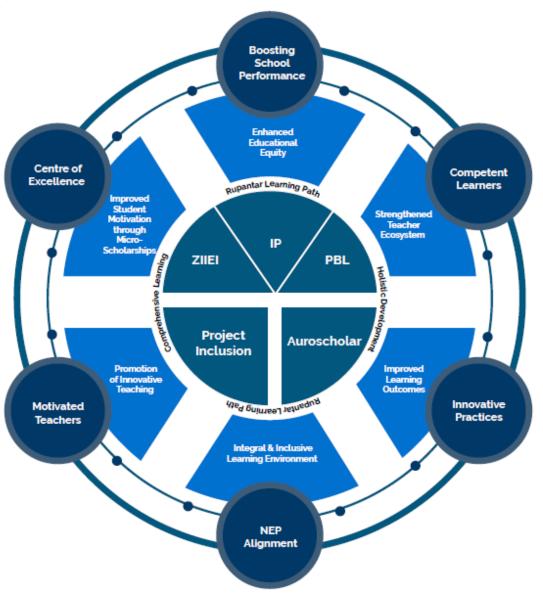


Journey – ZIIEI To Rupantar RMS





Rupantar RMS Ecosystem



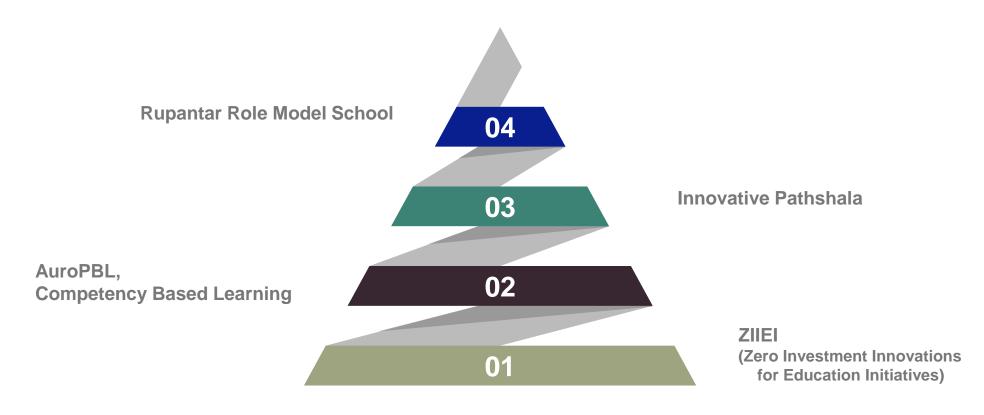


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Scope of study

Scope of study

The research study is scoped under two phases. The first phase is an evaluation study of ZIIEI initiative (Zero Investment Innovations for Education Initiatives) under the ambit of Rupantar program. The 2nd phase aims at understanding the Teachers perception about NEP ready Rupantar Role Model Schools.







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Research and methodology

Research & Methodology

Study Design

- Mixed method research
- Qualitative
- Quantitative

Mode of survey

- Physical Survey
- Personal Interview
- Telephonic Interview



Sample Design/Technique

- Stratified Sampling Basis States/ UT's , Category of Schools, type of schools
- Sample Size :- Sample size drawn using Yamane's formula & coherence formula (Confidence level,= 95%; Margin of Error = 3% & 5%)

Research instrument and data analysis

- Research Framework (Theory of Change using Outcome Indicators & REESI+EC)
- Questionnaire using CAPI





Research Methodology > Research Study Framework

Rupantar Vision (NEP 2020 Ready Schools)	ZIIEI Initiative@Rupantar			Teachers Perception Study on Rupantar Role Model Schools					
	Outcomes across stakeholders			Domain 1	Domain2	Domain 3	Domain 4	Domain 5	
	ZIIEI Teacher	Parents /Community	Students	Administration	Empowered & Motivated Teachers	Community and Parent Participation	Integral and Inclusive Education	Improved Learning Outcome	Collaborative Platform for Teachers
NEP 2020 Perspectives									
Rupantar Domains							NA		

ZIIEI Initiative@Rupantar: -

Using Bottom-up approach research study aims to find the ZIIEI outcomes interacting with relevant stakeholders in the field, understand the mapping relationship between Rupantar domains and NEP 2020 and validate the ZIIEI outcomes against NEP 2020 expectations.

Teachers Perception Study on Rupantar Role Model Schools: -

Using Top-down approach research study aims to understand the given Rupantar domains featuring NEP 2020 attributes and capture the perception of the Teachers about its implementation in Rupantar Role Model Schools.

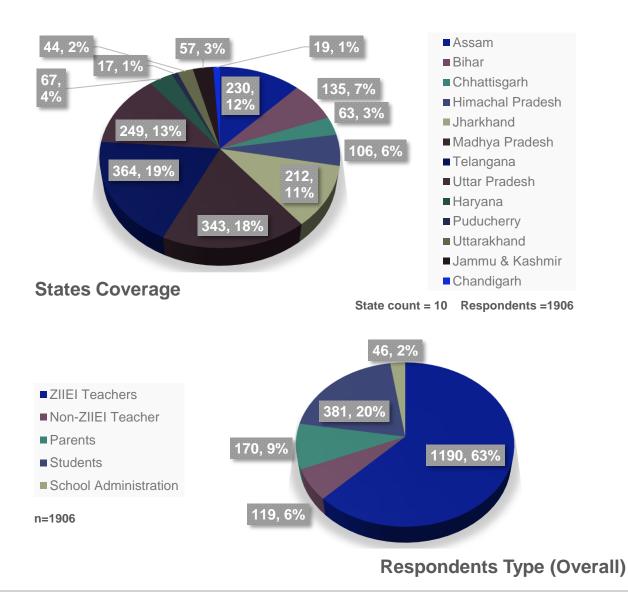


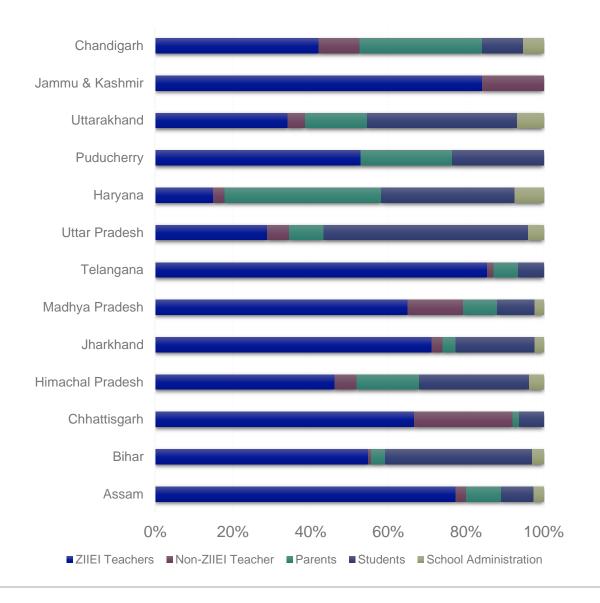


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ZIIEI Initiative Study > States & Respondents Coverage

ZIIEI Initiative Study > States & Respondents Coverage



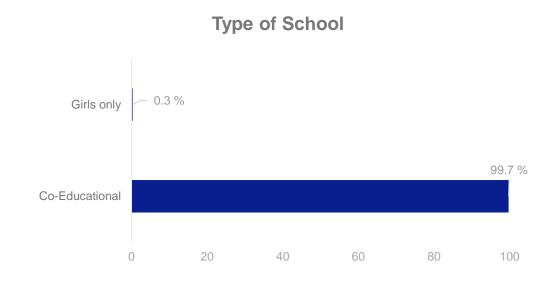


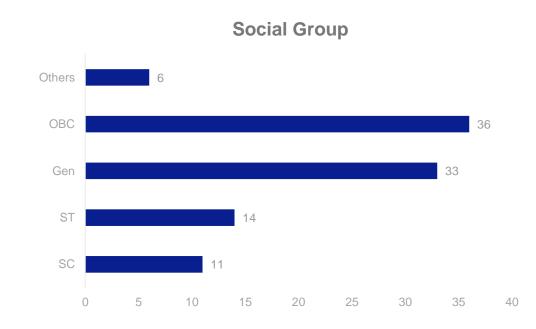


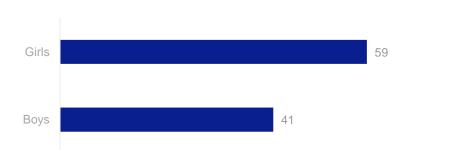


ZIIEI Initiative Study > States & Respondents Coverage

70







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Gender Profile

Inferences:

- The analysis shows the relative distribution of the respondents with respect to Type of School, Social Group, Gender Profile who participated in the interview process.
- The pattern reflects relatively higher proportion of the student respondents segregated with the attributes: Type of School (Co-Educational), Social Group mapped to OBC, gendered as Girls

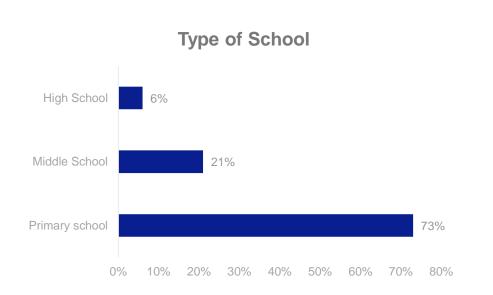


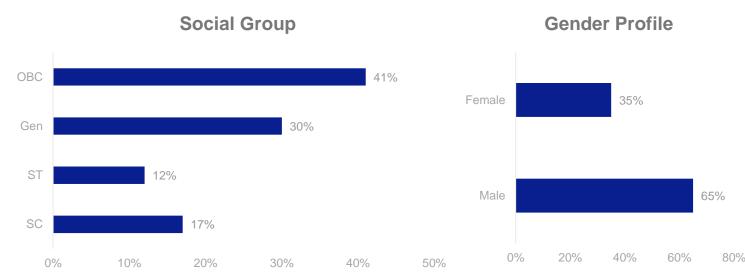


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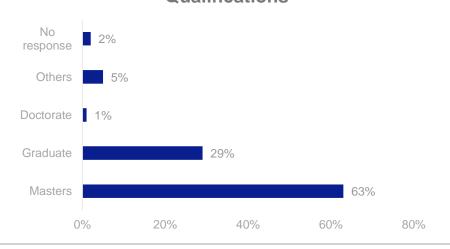
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ZIIEI Initiative Study > Respondents Profile (ZIIEI Teachers)





Qualifications



Inferences:

- The analysis shows the relative distribution of the respondents with respect to Type of School employed, Social Group, Gender Profile, Qualifications who participated in the interview process.
- The pattern reflects relatively higher proportion of the respondents segregated with the attributes: Type of school as primary school, social group mapped to OBC, gendered as male, Teacher academic Qualifications as Masters.

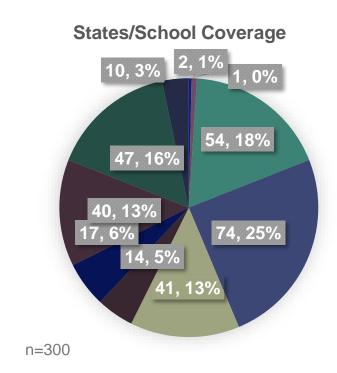




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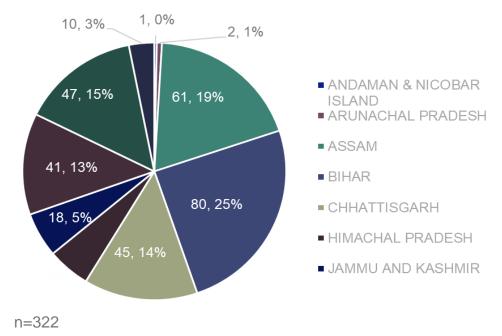
Teachers' Perception Study (Rupantar) > States & Respondents

Teachers' Perception Study (Rupantar) > States & Respondents









Inferences:

- The "Teachers' Perception study" conducted on "Rupantar Role model schools" provided coverage of co-educational schools from 10 states with school count (%): Assam (54, 18%), Bihar (74, 24.7%), Chhattisgarh (41, 13.7%), Himachal Pradesh (14, 4.7%), Jammu & Kashmir (17, 5.7%), Jharkhand (40, 13.3%), Madhya Pradesh (47, 15.7%) & Tripura (10,3.3%), A&N(0.3%), Arunachal Pradesh (0.7%)
- The study covered teacher respondents from 10 states (teachers who completed ZIIEI training) with respondent's response (%): Assam (61, 20.3%), Bihar (80, 26.7%), Chhattisgarh (45, 15%), Himachal Pradesh (17, 5.7%), Jammu & Kashmir (18, 6%), Jharkhand (41, 13.3%), Madhya Pradesh (47, 15.7%) & Tripura (10, 3.3%), A&N (1, 0.3%), Arunachal Pradesh (2, 0.7%)

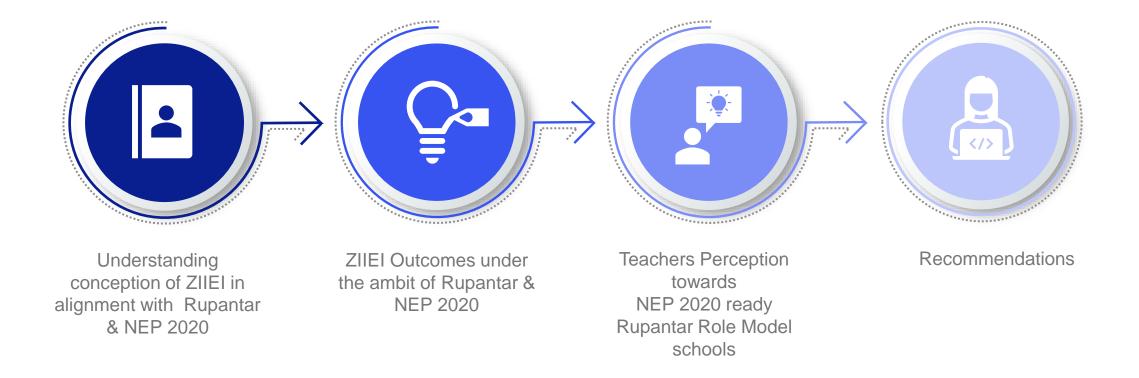




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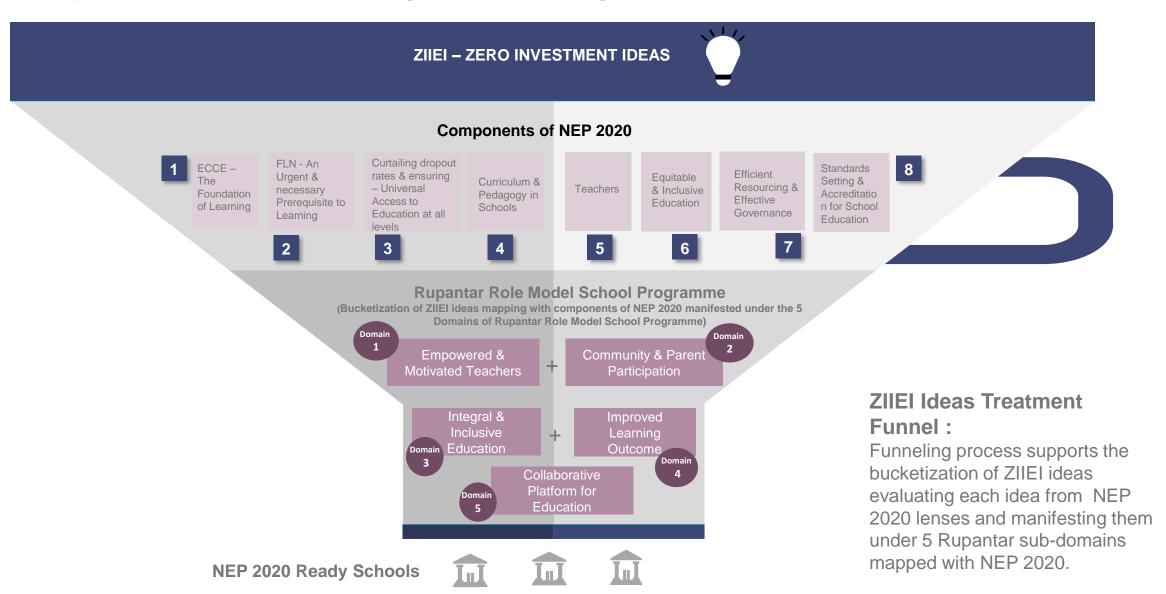
Analysis & research findings

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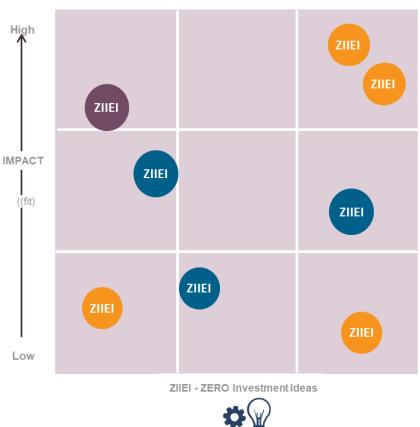
Analysis & Research Findings > Funneling Process







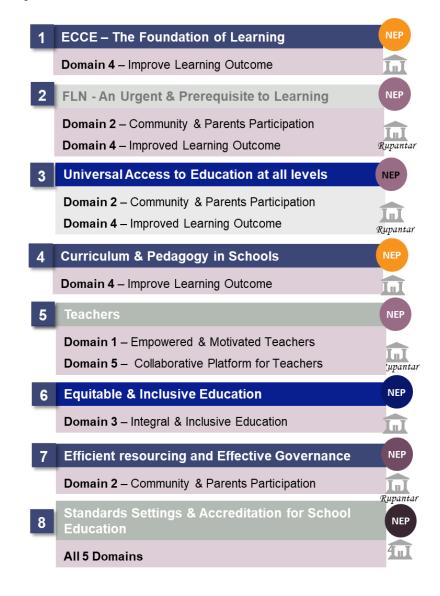
Analysis & Research Findings > Mapping > ZIIEI, Rupantar & NEP 2020 Domains







Rupantar Domains objectively mapped with NEP 2020 components depicting the categories under which ZIIEI ideas are being profiled. Profiling of ideas is an incremental and continuous process under ZIIEI initiative.





Analysis & Research Findings > ZIIEI Outcomes under Rupantar & NEP 2020

ZIIEI Overall **Teacher ZIIEI outcome mapped with NEP 2020 and Rupantar Domains Parents** Students **Outcome 1** Increased motivation among teachers to 95% innovate 5. Teachers 4. Curriculum & Pedagogy in Schools Outcome 2 **Domain 1** – Empowered & Motivated Teachers **Domain 4** – Improved Learning Outcome Improved teaching and learning environment Rupantar **Outcome 3** 7. Efficient resourcing and Effective Governance NEP 3. Universal Access to Education at all levels Increased capacities of other stakeholders 89% Domain 2 - Community & Parents Participation to support better teaching and learning environment **Domain 4** – Improve Learning Outcome $\operatorname{Im} \operatorname{I}$ Rupantar **Outcome 4** 5. Teachers 4. Curriculum & Pedagogy in Schools Increased Effectiveness of the Teacher **Domain 1** – Empowered & Motivated Teachers **Outcome 5 Domain 4** – Improved Learning Outcome 94% Rupantar Increased Student motivation & performance **Domain 5** – Collaborative Platform for Teachers **Outcome 6** 7. Efficient resourcing and Effective Governance NEP 89% 3. Universal Access to Education at all levels Increased capacities of parents to support **Domain 2 – Community & Parents Participation** better teaching and learning environment **Domain 4** – Improve Learning Outcome Rupantar **Domain 1** – Empowered & Motivated Teachers





Analysis & Research Findings > ZIIEI Outcomes > Composite Score Computations

S.No.	Stakeholders	Computations to arrive at the Composite Score (Outcome Level)
1	Teachers	(Number of interviewed Teachers preferred to choose "Agree" or "Strongly Agree" on the Outcome / Total number of Teachers interviewed)* 100
2	Parents	(Number of interviewed Parents preferred to choose "Agree" or "Strongly Agree" on the Outcome / Total number of Teachers interviewed)* 100
3	Students	(Number of interviewed Parents preferred to choose "Agree" or "Strongly Agree" on the Outcome / Total number of Teachers interviewed)* 100
4	Education Officers/ Administrators	(Number of interviewed Administrators preferred to choose "Agree" or "Strongly Agree" on the Outcome / Total number of Teachers interviewed)* 100
5	Overall (Outcome Level)	Average of composite score at each Outcome level





ZIIEI Outcomes > Outcome1 > Increased motivation among teachers to innovate

ZIIEI Teachers

97% of the ZIIEI teachers agree that the initiative helped them to make a lot of changes in their teaching methodology. Most of the teachers have said that Navachar Pustika have been the effective source for them to conclude the innovative ideas with optimum utilisation of resources.

Parents

93% of parents agree that ZIIEI initiative have been the great initiative, as it is the need of government schools because the traditional teaching pedagogy is not that effective, so the programme have played the vital role for implementing the innovative teaching pedagogy.

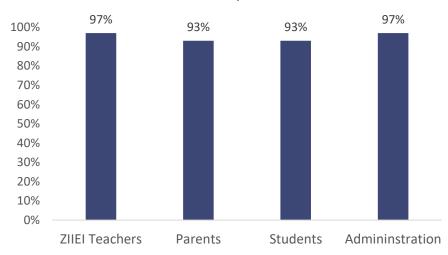
Students

93% of students agree that their teacher have changed the teaching methods and now it is resulting that they are able to grasp most of the concepts taught in the class, the learning is enjoyable, and students have also observed that now their teachers are encouraging more of them to participate in all classroom activities.

Administration

97% of the administration agree that ZIIEI initiative have motivated teachers to come forward with the innovative ideas of teaching.

Key Stakeholders (%age) - Outcome 1 (Increased Motivation among Teachers to Innovate)







ZIIEI Outcomes > Outcome1 > Increased motivation among teachers to innovate



Overall percentage 95% of the respondents reported that the ZIIEI initiative have been the great step for encouraging the teachers to include the innovative practices in their curriculum to teach the students in a more adequate and effective way.

This is in inline with the expectations listed in NEP 2020 (Chapter 4: Curriculum and Pedagogy in Schools, Chapter 5: Teachers) met by ZIIEI initiative mapped under the Rupantar Domains (Domain 1: Empowered & Motivated Teachers, Domain 2: Improved Learning Outcome) and contributing towards accomplishing NEP 2020 goals.





ZIIEI Outcomes > Outcome 2 > Improved Teaching & Learning Environment

ZIIEI Teachers

96% of the teachers responded that the initiative has helped them in achieving the targeted outcomes as the training enabled them to create positive learning environment for the students, it helped students to develop higher order thinking skills. Inclusion of project based learning and real-life case study has helped them to develop adulthood in the students.

Parents

91% of the parents reports that ZIIEI training helped the schools to enhance the teaching and learning environment, many parents also reported that after ZIIEI their child does not require any kind of tuitions. It is also reported that equal participation of the students is also encouraged by the teachers in the class.

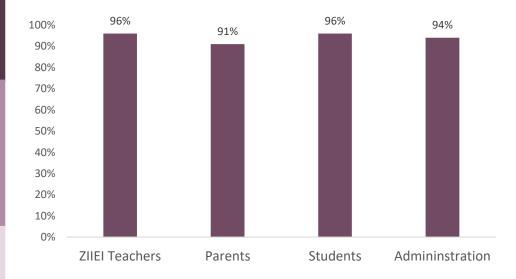
Students

96% of the students agree that their teachers have adopted changes in the teaching pedagogy, many students also reported that after changing the teaching method their CGPA got improved, and teachers encourage them to programmed participate in the classroom activities. Students also reported that their teachers have designed the activities for improving their communication skill and have also encouraged them to interact with other classmates.

Administration

94% of the administration agree that the initiative has improved the enrolment of the students and has led to improvement in the teaching environment.

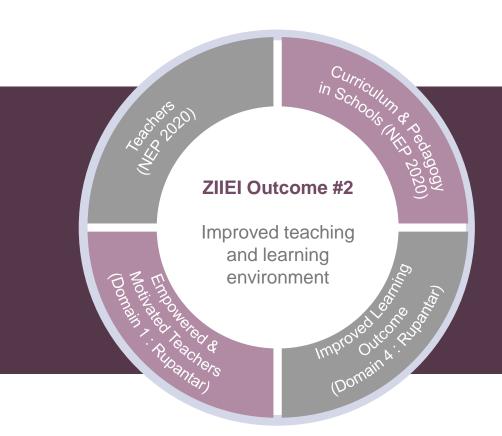
Key Stakeholders (%age) - Outcome 2 (Improved Teaching & Learning Environment)







ZIIEI Outcomes > Outcome 2 > Improved Teaching & Learning Environment



94% of the total respondents have opinion that the ZIIEI initiative has contributed at large to overall improvement in the teaching-learning environment. Participation of students has increased due to adoption of innovative pedagogies of project-based learning. This led to improvement in CGPA & enrollment of students.

This is in inline with the expectations listed in NEP 2020 (Chapter 4: Curriculum and Pedagogy in Schools, Chapter 5: Teachers) met by ZIIEI initiative mapped under the Rupantar Domains (Domain 1: Empowered & Motivated Teachers, Domain 2: Improved Learning Outcome) and contributing towards accomplishing NEP 2020 goals.



ZIIEI Outcomes > Outcome 3 > Increased Capacities of other Stakeholders

ZIIEI Teachers

97% of the teachers admits that after the implementation of the ZIIEI initiative support system has been strengthened leading to more conducive teaching and learning environment in the school. Periodical meetings with the education officers being conducted are leading to improved coordination. The initiative will be recommended further to other stakeholders like Principals, BEO, and DEO to attend the ZIIEI training.

Parents

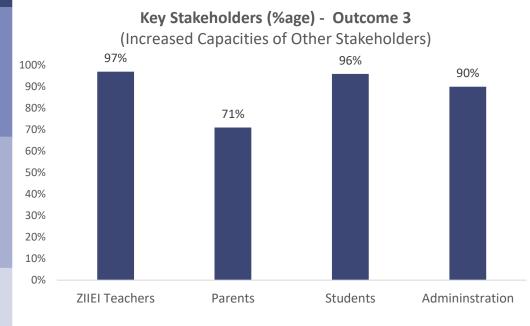
71% of the parents agree that they also have been the part of the programme in some or the other way, and it helped them to increase their capacity to support the teaching learning environment. Many of the parents have reported that there are other initiatives also which aims to improve the education in the country.

Students

96% of the students observes that other stakeholders are also helping them to improve the betterment of the learning environment. They also reported that now their teachers are encouraging them more to participate in all of the activities

Administration

90% of the administration expresses that after the implementation of the initiative other staffs are supporting to enhance the environment of the school. Local government has also admitted that the initiative has benefited the schools and it is aligned with the priorities of government. Also, the dropout rates are reduced and support from school management, and administration got enhanced. It is also recorded that the initiative has helped in enhancing the attendance of the students







ZIIEI Outcomes > Outcome 3 > Increased Capacities of other Stakeholders



89% of the total respondents observed that the ZIIEI initiative has helped to improve the support system extended on behalf of other stakeholders, resulting in improved teaching and learning environment of the schools, decrease in the drop-out rates of girl students and increase in attendance of the students in the school.

This is in inline with the expectations listed in NEP 2020 (Chapter 3: Universal Access to Education at all Levels, Chapter 7: Efficient Resourcing & Effective Governance) met by ZIIEI initiative mapped under the Rupantar Domains (Domain 4: Improved Learning Outcome, Domain 2: Communities & Parents Participation) and contributing towards accomplishing NEP 2020 goals.





ZIIEI Outcomes > Outcome 4 > Increased Effectiveness of the Teacher

ZIIEI Teachers

97% of the teachers expresses that they have started incorporating the research in the academic tasks, and promotes peer presentations, talk & learn, value-based projects, music and dance learning project, health and wellness projects, environmental learning which results in improved understanding, attendance, reduction in drop-out rates & vocabulary enrichment.

Parents

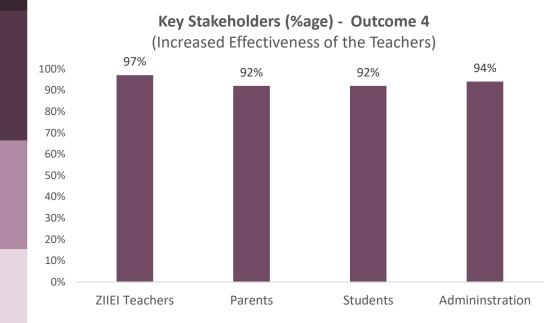
92% of the parents agree that the teacher's effectiveness is now increased as the programme has helped teachers to improve their knowledge. Parents also expresses that their students don't require any tuition after the teaching at school; it completely shows the effectiveness of the teachers

Students

92% of the students expresses that their teachers are always available for them to resolve their doubts and queries and assist them in goal setting.

Administration

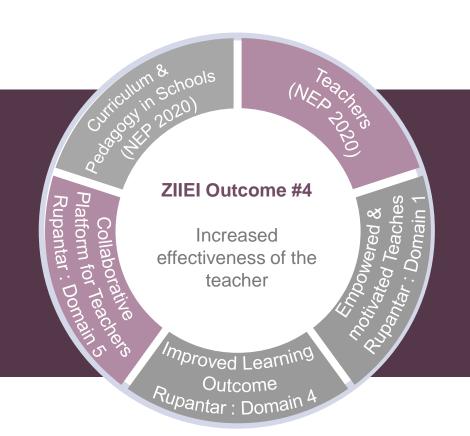
94% of the Administration department also observes and acknowledges the effectiveness enhancement of teachers and recommended that more teachers should opt for ZIIEI training







ZIIEI Outcomes > Outcome 4 > Increased Effectiveness of the Teacher



Overall, 94% of the respondents acknowledged improvement & inclusion of new teaching methods (e.g., project-based learning) in teaching learning process resulting in increasing the effectiveness of teachers, reduction in drop-out rates of the students, better understanding of concepts & improved knowledge among students.

This is in inline with the expectations listed in NEP 2020 (Chapter 4: Curriculum and Pedagogy in Schools, Chapter 5: Teachers) met by ZIIEI initiative & mapped under the Rupantar Domains (Domain 1: Empowered & Motivated Teachers, Domain 4: Improved Learning Outcome, Domain 5: Collaborative Platform for Teachers) and contributing towards accomplishing NEP 2020 goals.



ZIIEI Outcomes > Outcome 5 > Increased Student Motivation & Performance

ZIIEI Teachers

98% of the teachers admit that the initiative enabled the learners to improve their motivation level and performance. Project-based teaching helped to develop scientific temper and skill among the learners. Students have started coming regularly to the schools and there is a shift in the drop-out ratio

Parents

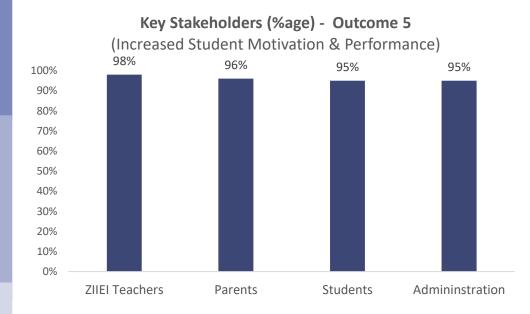
96% of the parents responded that ZIIEI enabled the children to achieve the targeted learning outcomes and their children are able to link the concepts with real life surroundings. The program has contributed to overall personality development and now their children enjoy schoolwork and complete that passionately.

Students

95% of the students responded that now their motivation of going to school has got increased, and their score in different subjects has got improved, now they are able to prepare for the test easily and their teachers, principal have acknowledged the same. 94% of the students agreed that the initiative has enabled them to improve self-awareness and supported in developing communication skills while 84% reported improvement in socio emotional aspects. Most of the students have also admitted that they don't require any tuition after this training, they have also got to know about the technology demand for future.

Administration

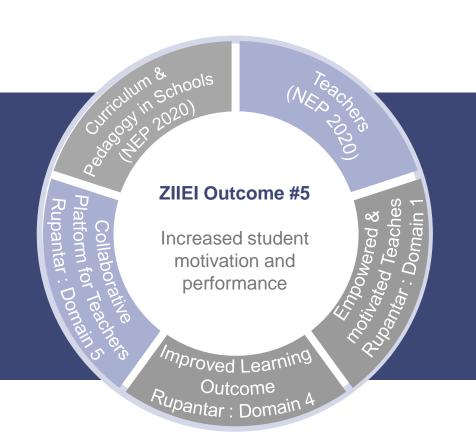
95% of the administration responded that ZIIEI have motivated the students to perform well in academics, and contributed to overall personality development, the initiative helped in developing the communication skills, critical thinking, problem solving, and interpersonal skill in the students.







ZIIEI Outcomes > Outcome 5 > Increased Student Motivation & Performance



Overall, 94% of the stakeholders expressed that the initiative has developed many skills among the students which resulted in enhanced performance and motivation among the students.

This is in inline with the expectations listed in NEP 2020 (Chapter 4: Curriculum and Pedagogy in Schools, Chapter 5: Teachers) met by ZIIEI initiative mapped under the Rupantar Domains (Domain 1: Empowered & Motivated Teachers, Domain 2: Community & Parents Participation, Domain 4: Improved Learning Outcome) and contributing towards accomplishing NEP 2020 goals.



ZIIEI Outcomes > Outcome 6 > Increased capacities of Parents to extend support

Parents

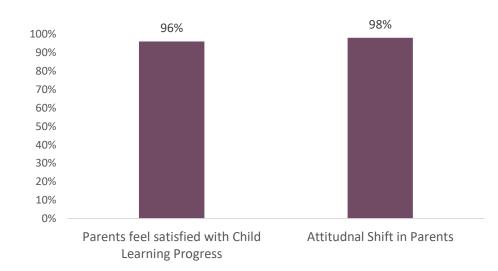
96% of the parents are satisfied with the learning outcomes of their child and they also observed the improved academic performance. 84% of the parents have said that learning through games has improved their child's performance and the awareness of the ZIIEI initiative was done by teachers during PTM.

A significant 98% of the parents feels about shift in their perspectives towards their role which they now feel is not limited up to providing resource support only.

Parents seems to be convinced about the importance of their role in the child academic journey and agreeing to collaborate more with teachers and the child to find the child's need timely to support the learning

Parents attitudinal shift is helping in bringing increased focus towards the child's growth and overall development recommending the ZIIEI initiatives to other parents as well.

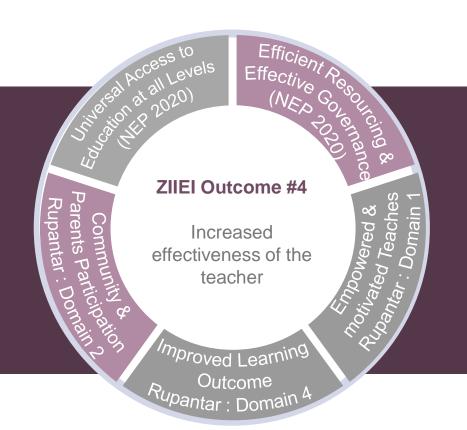
Outcome 6
Increased Capacities of Parents to extend Support







ZIIEI Outcomes > Outcome 6 > Increased capacities of Parents to extend support



89% Parents admitted that initiative enabled them to enhance their capacities, collaborate better with the teachers to support the child learning needs, staying proactive and motivated and contribute to the creation of better teaching and learning environment.

This is in inline with the expectations listed in NEP 2020 (Chapter 3: Universal Access to Education at all Levels, Chapter 7: Efficient resourcing and effective governance) met by ZIIEI initiative mapped under the Rupantar Domains (Domain 1: Empowered & Motivated Teachers, Domain 2: Community & Parents Participation, Domain 4: Improved Learning Outcome) and contributing towards accomplishing NEP 2020 goals.



REESIE+C Framework findings								
Category	Indicators	Total Count	% Cases	Performance				
	Satisfaction with learning outcomes	1171	98%					
	Awareness of ZIIEI components	1165	98%					
Relevance	Involvement of new teaching methods	363	95%					
	ZIIEI alignment with government priorities	44	96%					
	Mentoring students to adopt to new skills	1167	98%					
Efficiency	Realization of role towards child's education	167	97%					
	Adoption of project-based learning	163	96%					
	Effectiveness of ZIIEI	1070	90%					
Effectiveness	Self-awareness of students	166	98%					
Lifectiveriess	ZIIEI role in improvement of academic performance	45	98%					
	Further adoption of ZIIEI	1165	98%					
Overtein ehilitur	Further recommendation	162	95%					
Sustainability	Motivation among stakeholder even after ZIIEI concludes	44	96%					
	Enrolment of students	1151	97%					
Impact	Improvement in teaching and learning environment	44	96%					
Coherence ZIIEI motivation to develop skills among students		161	95%					
Equity	Involvement of all categories	161	95%					

	Legend	High	Medium	Low
ı	Logona	1 11911	Micalani	LOW

The study has analyzed the ZIIEI initiative using the REESIE+C framework which will further help us to evaluate the initiative effectively.

As per the analysis, if >60% of the responses are in favor of listed subcomponents, the performance is reported as "high", if 30-60% of sampled units responded is in favor of the subcomponent,

the performance is reported as "medium", and if <30% replied is in favor of the subcomponent, performance is reported as "low".

All the 17 indicators mapped to the 7 categories captured the performance as "High" which validates that ZIIEI is functioning in High performance zone





S. No.	Parameter	Key Enquiry Areas	Findings/ Observations
1	Relevance	The extent to which the intervention objectives and design respond to beneficiaries, country, and partner/institution needs, policies, and priorities	Zero Investment Innovations for Education Initiatives (ZIIEI) encourages teachers at various government schools to come up with simple and innovative ideas for teaching students in the classroom in the most effective and efficient manner. It is reported that a million plus ideas are shared by the teachers in the program and 98% of the teachers covered under the study found zero investment innovative ideas helpful in improving learning outcomes of the students. Positive change in pedagogy through integration of project-based learning is also acknowledged by the students. Students found improvement in classroom environment experiencing an increase in opportunities for engagement through various activities.
			Focus of the intervention found to be beyond infrastructure development i.e., motivation of teachers for experimenting, learning from experiences of others and implementation of ideas in the classroom with students and encouraging them to participate and enhancing learning outcomes. This aligns with policy goals of Providing Quality and Inclusive education under the ambit of National Education Policy 2020 framework. In general, a unanimous consensus from teachers, students, parents, and school administrative officials has been reported on the need of the program and it is also advised that the program should be extended to all the schools across the country.





The extent to which the intervention delivers, or is likely to deliver, results in an economic and timely way. Implementation of zero investment innovation in education does not require investment in infrastructure development rather focusing on change in teaching methodology through experiential learning (experience of self as well as ideas and experiences of others). Simply, the motivated teachers are in turn motivating learners for adopting new skills and transforming / trying to transform themselves as learning facilitators, mentors and change makers. It is reported by the parents that the adoption of PBL and change in teaching methods are helping children in making them self-sufficient in studies and dependency on tuition has reduced significantly. The intervention found to deliver the result economically considering the below (i) The implementation or integration of ZIIE ideas does not depend upon the need of additional infrastructure while supporting the learning needs	S. No.	Parameter	Key Enquiry Areas	Findings/ Observations
of students (ii) Economically unburdening the parents while support performance improvement of students by reduction in the dependence on tuitions.	2	Efficiency	The extent to which the intervention delivers, or is likely to deliver, results in an economic and	Implementation of zero investment innovation in education does not require investment in infrastructure development rather focusing on change in teaching methodology through experiential learning (experience of self as well as ideas and experiences of others). Simply, the motivated teachers are in turn motivating learners for adopting new skills and transforming / trying to transform themselves as learning facilitators, mentors and change makers. It is reported by the parents that the adoption of PBL and change in teaching methods are helping children in making them self-sufficient in studies and dependency on tuition has reduced significantly. The intervention found to deliver the result economically considering the below (i) The implementation or integration of ZIIE ideas does not depend upon the need of additional infrastructure while supporting the learning needs of students (ii) Economically unburdening the parents while support performance





S. No.	Parameter	Key Enquiry Areas	Findings/ Observations	5%
3	Sustainability	The extent to which the net benefits of the intervention	One of the aims of the intervention is focusing on change in Knowledge Aptitude and Practice.	ge,
		continue or are likely to continue.	The skills once acquired or adopted practices will remain with the teacher and most of them have expressed that they will continue with the change a further they are willing to recommend to others for engaging with ZIIE and advised to extent the interventions for all the schools and teachers.	ind
			It is envisaged that with expansion of the program, recognition and adoption new ideas and enabling policy framework especially NEP-2020, to intervention is continuing to help the entire education delivery system in the Government Schools	:he
4	Impact	The extent to which the intervention has generated or is expected to generate significant	Improvement in student retention rate and attendance of the students school is one of the indictors for improvement in the teaching – learning environment at the school.	
		positive or negative, intended or unintended, higher-level effects.	Analysis of the findings clearly indicate that the intervention has contribut positively to both the parameters.	
5	Coherence	The compatibility of the intervention with other interventions in a country, sector or institution	The Outcome of the intervention found aligned with the most of the sector policy objectives in education.	

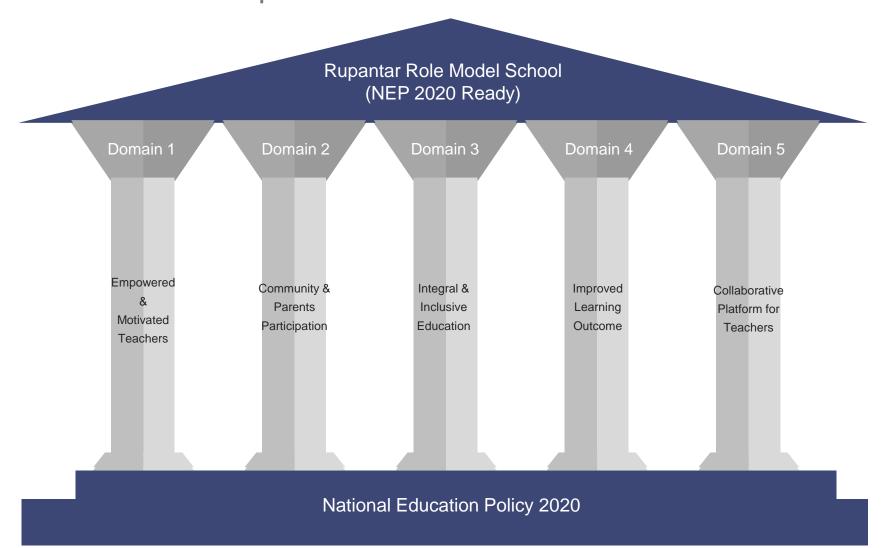




S. No.	Parameter	Key Enquiry Areas	Findings/ Observations 95%
6	Effectiveness	The extent to which the intervention achieved, or is expected to achieve, its objectives, and its results, including any differential results across groups.	Improvement in academic performance of the students and better awareness about surrounding are among the key objectives of the education related interventions. As reported from the study that the intervention helping the school, teachers, students, and parents in overall improvement in environment and performance.
7	Equity	The extent to which the intervention is inclusive for all categories	The intervention found to be supporting the learning outcomes in an equitable manner. It is unanimously reported that all the students regardless of their caste, social groups, equally participate in various project-based learning activities. All students especially girls are encouraged to participate in various interactive activities.



Analysis & Research Findings > NEP ready Rupantar Role Model Schools > Teachers' Perception



Sri Aurobindo Society envisions creating NEP 2020 ready 10000 Role Model Schools through a multidimensional Rupantar program.

Basis Desk review, it was found that several initiatives are running under the umbrella of Rupantar program. These initiatives span across five Rupantar domains at varied length.

To understand the Teachers perception about Rupantar Role Model Schools a telephonic survey was conducted with teachers aware about the Rupantar program. Survey covered a sample of 8 states and 322 teachers. Teachers' perception was captured and rationalized on a scale of 1 to 10 under 5 Rupantar domains.



Teachers Perceptions Analysis > Rupantar Domain 1> "Motivating and Empowering Teachers"

Motivation & Empowerment

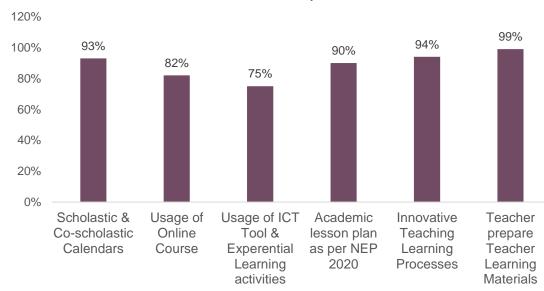
Majority of respondent Teachers perceive that Rupantar initiatives are empowering and have an inherent pull factor to support quality teaching. The study conducted on a sample of 322 teachers to understand their perception about Rupantar initiatives towards "Motivating and Empowering Teachers" rated an average score of 8.2 (rationalized on a scale of 1 to 10)

93% of the Teachers mentioned that school prepares scholastic and co-scholastic calendars. 82% of Teachers mentioned the usage of online course to keep themselves updated on different pedagogies and skill enhancement. 75% respondent teachers agreed the usage of ICT tools and experiential learning activities to promote holistic education leading to the child's overall development. 90% respondent teacher mentioned to create academic lesson plans based on the guidelines and principles of National Curriculum Framework and NEP 2020.

94% of the respondent teachers fully agreed to use innovative teaching learning processes in the classroom to make learning experiential and joyful. 99% of the teachers mentioned to make their own Teaching Learning materials to make classroom engaging and interesting. The positive engagement of teachers in various classroom and school processes signifies their positive attitude and high level of motivation towards their profession which seems to be empowering and is a key ask of NEP 2020.



Motivation & Empowerment







Teachers Perceptions Analysis > Rupantar Domain 2 > Community & Parents Participation



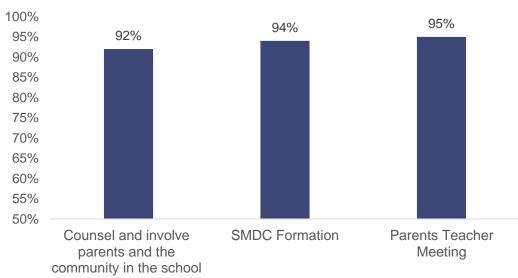
Majority of the respondent Teachers perceive that Rupantar initiatives are acting as an enabler in enhancing community and parents' participation. The perception study conducted on a sample of 322 teachers' respondents to understand their perception about Rupantar initiatives towards "Community and Parents Participation" rated an average score of 8.8 (rationalized on a scale of 1 to 10).

92% of the respondent teachers mentioned to counsel and involve parents and the community in the school and student developmental processes monthly or at least quarterly basis. 94% of teachers mentioned that school has formed a committee of parents (SMDC) which works in collaboration to improve students' learning levels. 95% of teachers agreed to organize Parents Teachers meeting monthly or at least quarterly.

Using the forums of Counselling, School Management Development Committee, Parents Teachers Meeting importance of collaboration with parents and communities in supporting child learning needs is being ensured which is a sign of enabling learning environment and aligns with NEP 2020.



Community & Parents Participation





Teachers Perceptions Analysis > Rupantar Domain 3 > "Integral and Inclusive Education"

Niii

Integral and Inclusive Education

Majority of the respondent Teachers perceive that Rupantar initiatives are supportive towards the implementation of "Integral & Inclusive Education". The perception study conducted on a sample of 322 teachers to understand their perception about Rupantar initiatives towards "Integral and Inclusive Education" rated an average score of 7.1 (rationalized on a scale of 1 to 10).

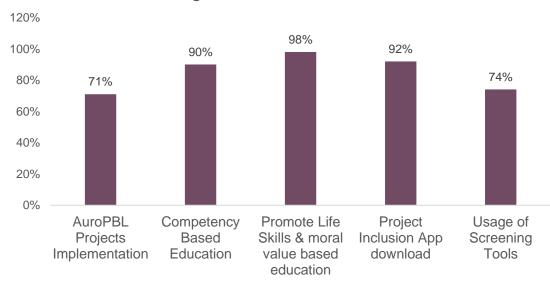
Integral Education

71% of the respondent teachers mentioned the implementation of AuroPBL projects in the school. 90% of the respondents expressed their awareness about competency-based education. A significant 98% of respondents mentioned that they promote life skills, and moral and value-based education in the school..

Inclusive Education

92% of the respondents mentioned to download the "Project Inclusion Application" on their mobile device which offers interactive course modules on Inclusive Education. 74% of the respondents mentioned the usage of screening tools to find the learning disabilities amongst the learners.

Integral & Inclusive Education







Teachers Perceptions Analysis > Rupantar Domain 4 > "Improved Learning Outcome"



Improved Learning Outcome

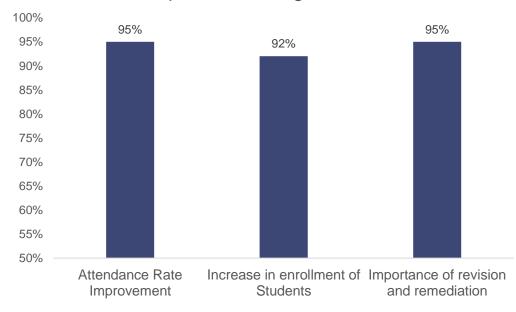
Majority of the respondent Teachers perceive that Rupantar initiatives are supportive towards improving "Learning Outcome". The perception study conducted on a sample of 322 teachers to understand their perception about Rupantar initiatives towards "Improved Learning Outcome" rated an average score of 8.35 (rationalized on a scale of 1 to 10).

Attendance, Enrollment & Retention

A significant 95% of the teacher respondents mentioned that attendance of students has improved post the implementation of Rupantar initiatives (ZIIEI, PBL and others). It has also contributed to the retention of students. 92% of teachers feels that enrollment of students has also improved post the implementation of Rupantar initiatives.

95% of the respondents feel the importance of revision and remediation for improving the students' learning levels. An improvement in attendance, enrollment and retention is an indirect indicator of improved learning outcome. An overall 98% of the teachers feels that learning outcomes of learners improved post the implementation of initiatives under the Rupantar programme

Improved Learning Outcome







Teachers Perceptions Analysis > Rupantar Domain 5 > "Collaborative Platform for Teachers"



Collaborative Platform for Teachers

Majority of the respondent Teachers perceive that Rupantar initiatives are supportive towards the implementation of Collaborative Platform for Teachers. The perception study conducted on a sample of 322 teachers to understand their perception about Rupantar initiatives towards "Collaborative Platform for Teachers" rated an average score of 7.2 (rationalized on a scale of 1 to 10).

A significant 94% of the respondent teachers mentioned the implementation of ZIIEI innovative ideas in the school at a weekly/fortnightly or at least monthly frequency. 70% of the teacher respondents mentioned about organizing intra-school competitions in school cluster/complexes and equal number of teachers mentioned about participating in TLM E-exhibitions organized by the Sri Aurobindo Society or any other organisation/department

Respondent Teachers feel that Rupantar initiatives are providing platform for collaboration and knowledge sharing strengthening the peer support system.

Collaborative Platform for Teachers 100% 94% 90% 80% 70% 70% 70% 60% 50% 40% 30% 20% 10% Impelementatin of ZIIEI Organization of intra-Participation in TLM E-Innovative Ideas school competitions in exhibitions school cluster/complexes





Analysis & Research Findings > Recommendations



Enablement through Infrastructural Support

Infrastructure constraints for the program have been reported by the stakeholders. It is also reported that hiring more teachers can help in efficient implementation of the initiative. Once these limitations are addressed it can potentially contribute to the optimal functioning of the Rupantar initiatives. Currently it is recommended to keep continuation of the Rupantar initiatives as per existing available infrastructure considering the positive outcomes while the initiatives like ZIIEI have no infra/resource dependence and working reasonably well under resource constraints.



Awareness about other Educational Initiatives/Schemes

On the program awareness front ZIIEI initiative awareness relatively found high among the stakeholders which is quite noteworthy. 44% of the respondents reported to be aware about other educational initiatives as well. Increase in awareness level about other impactful educational initiatives can offer more contextual choices and empower the teachers. It can also help to avoid reinventing the wheel.



Parents/Community

76% of the parents reported that they are part of the ZIIEI initiative. Continuous engagement with parents can spread more awareness about the initiative. Encourage collaboration and networking among teachers, parents, and community members involved in the program which can foster a supportive and inclusive learning environment. Creating platforms for sharing experiences, success stories, and resources can strengthen the collective efforts towards addressing learning difficulties.





Conclusion

Conclusion



The overall efforts of ZIIEI Initiative and Rupantar Role Model school program in transforming the schools into NEP 2020 ready schools appears to be significant and noteworthy. Initial perception about the Role Model School program and its domains is found positive among Teachers with relatively higher positive inclination towards "Empowering & Motivating Teachers", "Community & Parent participation" and "Improving Learning Outcome". The two domains "Integral and Inclusive Education" and "Collaborative Platform for Teachers" found to be doing fairly and seems to be catching up with rest of the domains. The close alignment between ZIIEI outcomes and NEP 2020 components found evident substantiating the ZIIEI efforts towards NEP 2020 goals. For deeper actionable insights more in-depth study is recommended on the Rupantar Role model school program in the near future.



08

Annexure

References



RPwD Act 2016 | The Rights of Persons with Disabilities Act, 2016 https://disabilityaffairs.gov.in/upload/uploadfiles/files/RPWD%20ACT%202016.pdf



Rupantar Transforming Education https://rupantar.in

Zero Investment Innovations For Education Initiatives | ZIIEI https://rupantar.in/ziiei/www.ziiei.com





Framework of analysis

Parameter	Stakeholder and Respective Question	Stakeholder and Respective Question Number							
	Teacher	Parent	Student	Admin official					
Relevance	1.4.1 to 1.4.13	1.4.1 to 1.4.13	1.4.1 to 1.4.13	1.4.1 to 1.4.11					
Efficiency	1.5.1 to 1.5.15	1.5.1 to 1.5.17	1.5.1 to 1.5.17	1.5.1 to 1.5.11					
Effectiveness	1.6.1 to 1.6.12	1.6.1 to 1.6.14	1.6.1 to 1.6.13	1.6.1 to 1.6.8					
Sustainability	1.7.1 to 1.7.12	1.7.1 to 1.7.6	1.7.1 to 1.7.9	1.7.1 to 1.7.8					
Impact	1.8.1 to 1.8.13	1.8.1 to 1.8.7	1.8.1 to 1.8.9	1.8.1 to 1.8.6					
Equity	1.9.1 to 1.9.4	1.9.1 to 1.9.4	1.9.1 to 1.9.9	1.9.1 to 1.9.5					
Coherence	1.10.1 to 1.10.4	1.10.1 to 1.10.7	1.10.1 to 1.10.3	1.10.1 to 1.10.5					
Outcome 1	1.6.12, 1.7.4, 1.7.6, 1.8.1, 1.8.10, 1.9.1,	1.4.10. 1.4.11, 1.10.6	1.4.5, 1.7.6, 1.9.3	1.4.4, 1.4.7, 1.5.5, 1.7.2, 1.7.3, 1.7.5, 1.8.5					
Outcome 2	1.4.5, 1.4.6, 1.4.13, 1.5.1, 1.5.2, 1.5.3, 1.5.4, 1.6.1, 1.7.1, 1.7.2, 1.7.3, 1.7.5, 1.10.1	1.4.1, 1.4.12, 1.5.10, 1.5.11, 1.6.11, 1.7.5, 1.9.2, 1.9.3, 1.9.4	1.4.6, 1.4.7, 1.4.9, 1.5.6, 1.5.7, 1.5.8, 1.5.9, 1.5.10, 1.5.11, 1.5.14, 1.8.1, 1.9.1, 1.9.2, 1.9.4	1.4.2, 1.4.3, 1.5.2, 1.5.3, 1.5.4, 1.5.10, 1.5.11, 1.8.2, 1.8.3					
Outcome 3	1.5.14, 1.5.15, 1.8.4, 1.8.11, 1.8.12,	1.4.2, 1.10.1, 1.10.2, 1.10.3	1.5.1, 1.5.3, 1.5.4	1.4.10, 1.4.11, 1.5.6, 1.5.7, 1.5.8, 1.6.6, 1.6.7, 1.6.8, 1.7.4, 1.7.6, 1.7.7,1.7.8, 1.8.6, 1.10.1, 1.10.2					
Outcome 4	1.4.2, 1.4.3, 1.4.9, 1.4.10, 1.5.5, 1.5.6, 1.5.7, 1.5.8, 1.6.2, 1.6.3, 1.6.4, 1.6.5, 1.6.6, 1.6.7, 1.6.8, 1.6.9, 1.6.10, 1.6.11, 1.7.9, 1.7.10, 1.7.11, 1.8.3	1.4.13, 1.6.1, 1.8.6	1.5.5, 1.5.17	1.4.5, 1.4.9, 1.5.9					
Outcome 5	1.4.4, 1.4.12, 1.5.9, 1.5.10, 1.5.11, 1.5.12, 1.7.7, 1.7.8, 1.8.2, 1.8.13, 1.9.2, 1.9.3, 1.9.4	1.4.4, 14.5, 1.4.8, 1.4.9, 1.5.1, 1.5.7, 1.6.4, 1.6.5, 1.8.1, 1.8.2, 1.8.3, 1.8.4, 1.8.5, 1.10.4	1.4.1, 1.4.2, 1.4.3, 1.4.8, 1.4.9, 1.4.11, 1.4.12, 1.5.12, 1.5.13, 1.5.15, 1.5.16, 1.6.1, 1.6.2, 1.6.3, 1.6.4, 1.6.5, 1.6.6, 1.6.7, 1.6.8, 1.6.9, 1.6.10, 1.6.11, 1.6.12, 1.6.13, 1.7.1, 1.7.2, 1.7.3, 1.7.4, 1.7.5, 1.8.2, 1.8.3, 1.8.4, 1.8.5, 1.8.6, 1.8.7, 1.8.8, 1.9.5, 1.10.1	1.4.8, 1.6.1, 1.6.2, 1.6.3, 1.6.4, 1.9.1, 1.9.3					





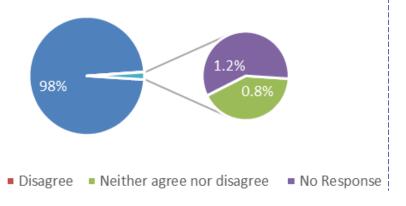
Framework of analysis

Parameter Stakeholder and Respective Question Number						
	Teacher	Admin official				
Outcome 6		1.4.3, 1.4.6, 1.4.7, 1.5.4, 1.5.5.				
		1.5.8, 1.5.9, 1.5.15, 1.5.16, 1.5.17, 1.6.6, 1.7.1, 1.7.2, 1.7.3, 1.7.6,				
		1.8.7, 1.10.5, 1.10.7				

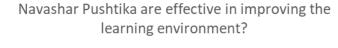


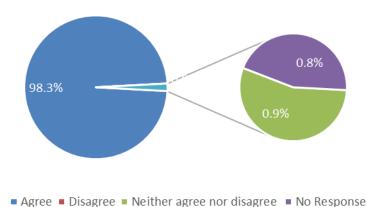
Outcome 1 - Increased motivation among teachers to innovate

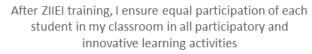
I would continue using the teaching methods from ZIIEI even after the intervention concludes

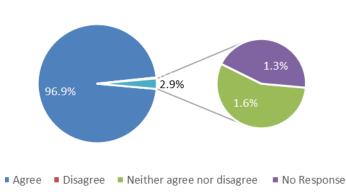


Teachers Perspectives

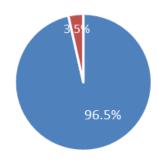








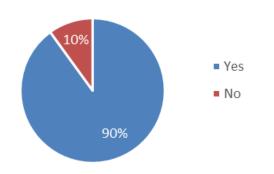
ZIIEI program was needed in government schools in India



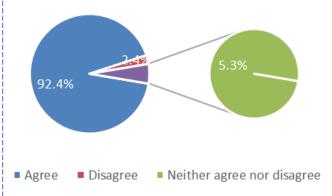
Agree or Strongly Agree
 Neither agree nor disagree

Parents Perspectives

Do you support implementing of Innovative Pathshala/Navchar Pushtika by the teachers?



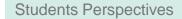
Teachers in government schools should modify their teaching methods

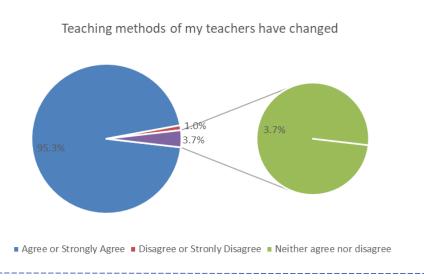


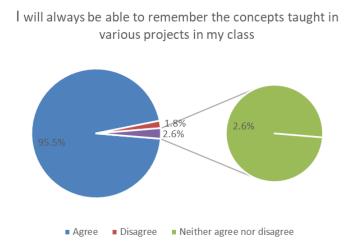




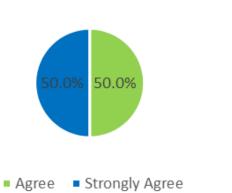
Outcome 1 - Increased motivation among teachers to innovate





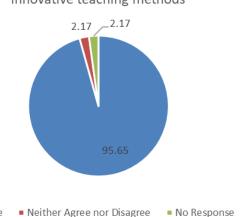


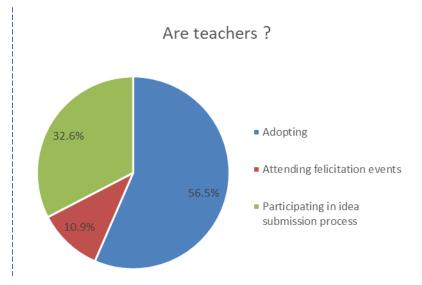
Do you agree that ZIIEI encourages teachers adequately



Admin Perspectives

ZIIEI motivated teachers to come forward with ideas for innovative teaching methods





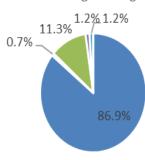




Outcome 2 - Improved Teaching & Learning Environment

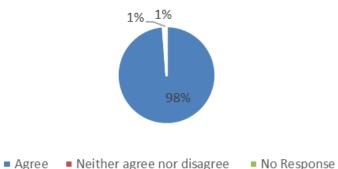
Teachers Perspectives

ZIIEI helped me in achieving the target learning outcomes

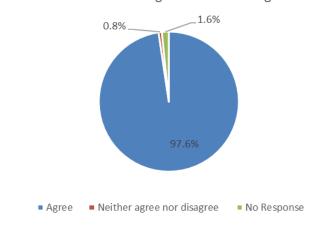


■ Agree ■ Disagree ■ Neither agree nor disagree ■ Strongly Agree ■ Not Disclosed

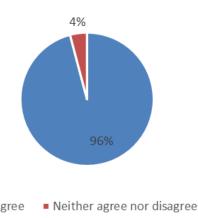
ZIIEI training leads to good teaching environment in class which is conducive to enhanced learning of the student



Students are given reflective questions after each activity as it enables higher order thinking

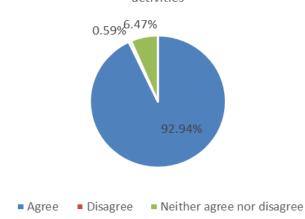


ZIIEI trainings will also help the teachers improve their teaching methodology and environment in their classrooms

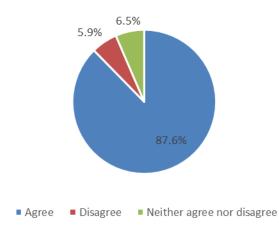


Parents Perspectives

ZIIEI encourages equal participation of girl students in all its activities



After ZIIEI, I don't think my child will need a tuition



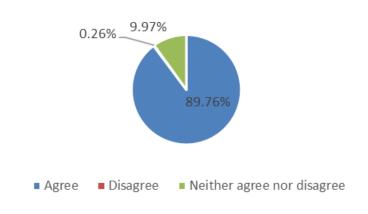


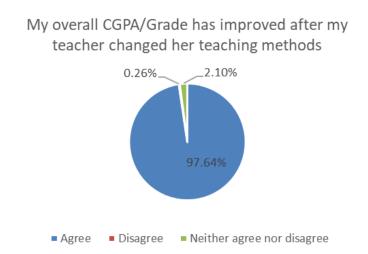


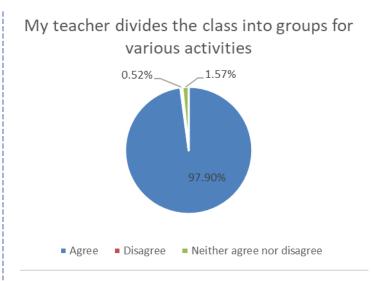
Outcome 2 - Improved Teaching & Learning Environment

Students Perspectives

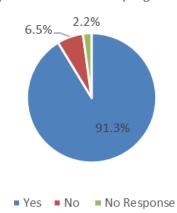
My teacher's current teaching methods help me learn better in class





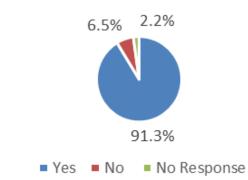


Do you see any changes in student enrolment since the implementation of the programme?

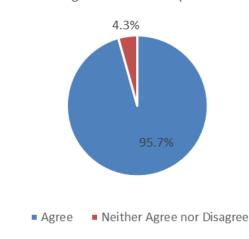


Admin Perspectives

Do you see any changes in enrolment of female students?



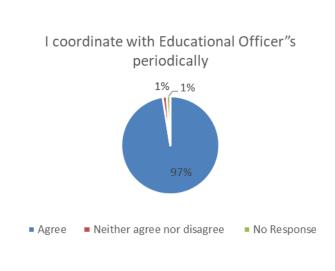
The teaching environment improved after ZIIEI

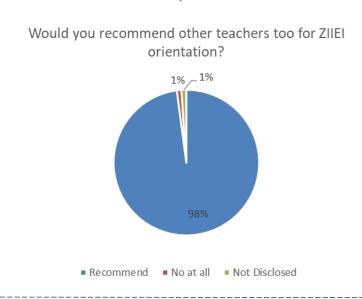




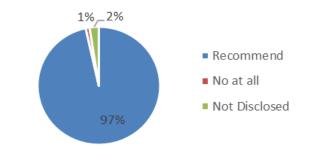
Outcome 3 - Increased Capacities of other Stakeholders

Teachers Perspectives

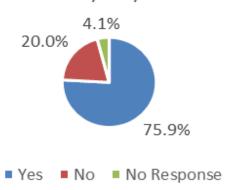




Would you recommend other stakeholders such as Principals, BEOs and DEO to attend ZIIEI orientation programme to learn about joyful teaching and learning?

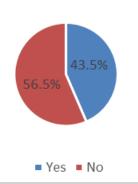


Have you been part of the ZIIEI programme in any way?

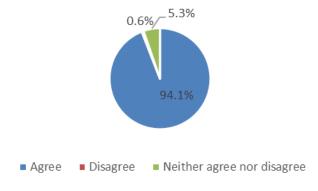


Parents Perspectives

Are you aware of other government programs aimed at improving education in schools in India?



ZIIEI supports the other government programs in achieving better education status of the country

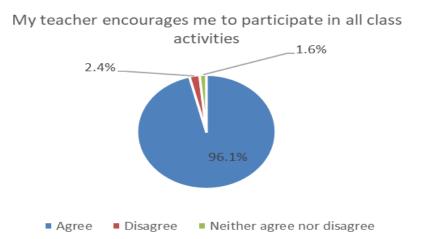


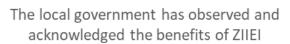


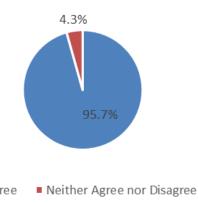


Outcome 3 - Increased Capacities of other Stakeholders

Students Perspectives

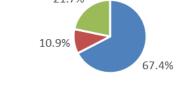






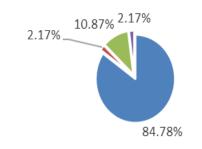
Admin Perspectives







Do you think Schools need to recruit more teachers for efficient implementation of ZIIEI



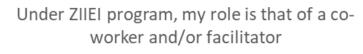
■ Agree ■ Disagree ■ Neither Agree nor Disagree ■ No response

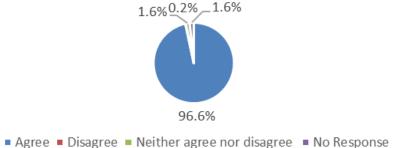




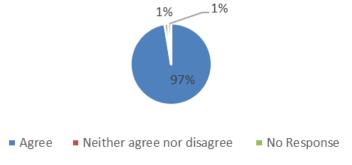
Outcome 4 - Increased Effectiveness of the Teacher

Teachers Perspectives

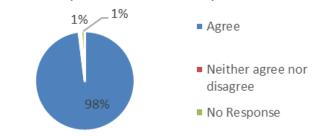




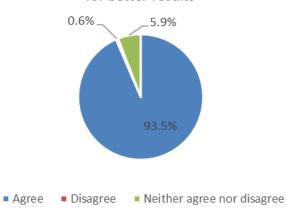
I try to incorporate research into the academic tasks assigned to my students



I make peer-groups and encourage peer-counselling for completion of tasks in my classroom

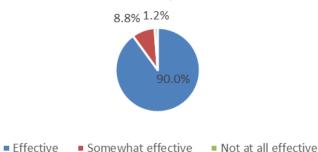


Teachers should undergo more trainings under ZIIEI for better results

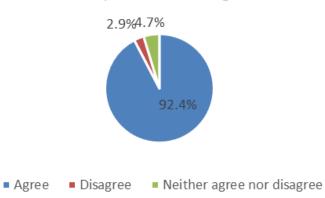


Parents Perspectives

How effective do you think the ZIIEI programme has been in improving knowledge about the role of teachers as important changes agents in the society?



After ZIIEI, my child does not go for tuitions

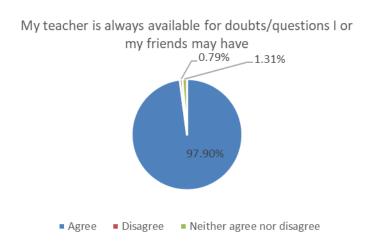






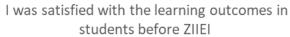
Outcome 4 - Increased Effectiveness of the Teacher

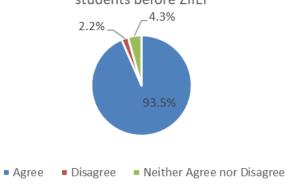
Students Perspectives

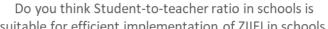


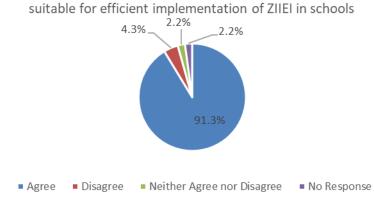


Admin Perspectives









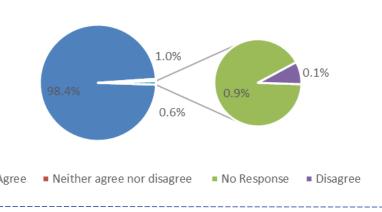




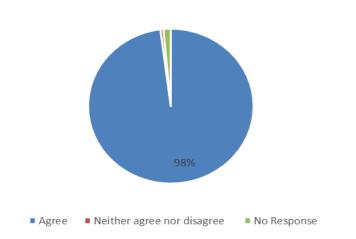
Outcome 5 - Increased Student Motivation & Performance

Teachers Perspectives

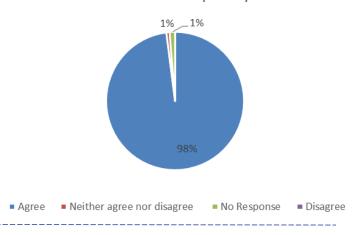




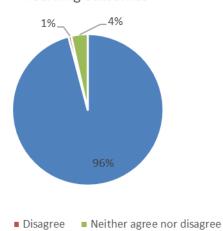
I help and assist my students whenever required



I timely give feedback to my students and consult with them frequently

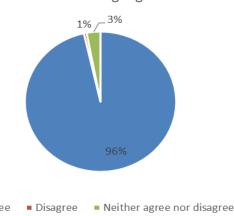


ZIIEI helped my child/children in achieving the target learning outcomes

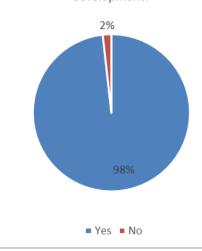


Parents Perspectives

Child has improved communication skills in English and Hindi Language



Do you think education contributes to your child's growth and development?

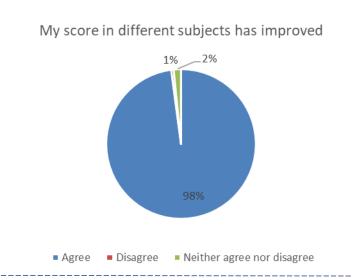


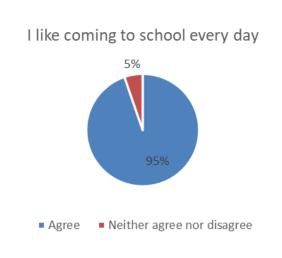


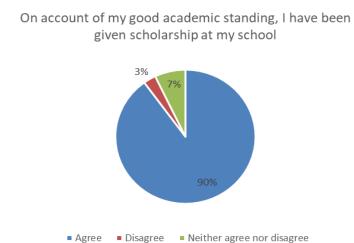


Outcome 5 - Increased Student Motivation & Performance

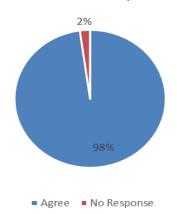
Student Perspectives





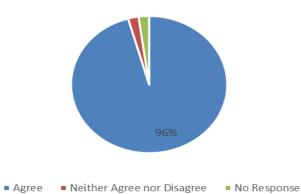


Do you think ZIIEI motivates students to perform well academically

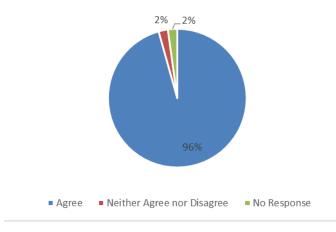


Admin Perspectives

Do you think ZIIEI has helped students in overall personality development



Do you think ZIIEI has been able to provide a platform of recognition for teachers and students

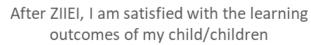


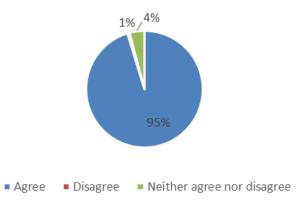




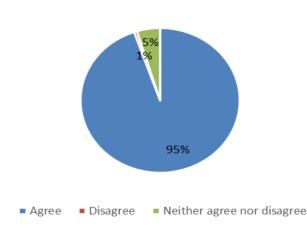
Outcome 6 - Increased capacities of Parents to extend support

Parents Perspectives

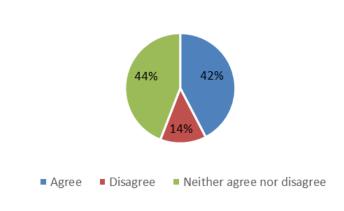




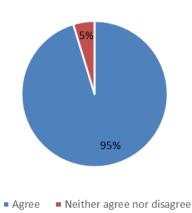
ZIIEI was discussed with me during PTMs



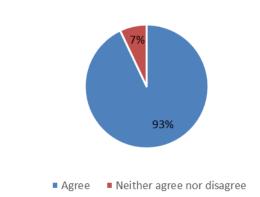
ZIIEI was discussed with me outside of PTMs also



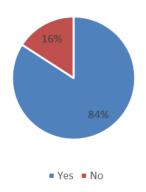
Would you recommend other parents to participate in the ZIIEI programme/workshops?



After ZIIEI, I will always help my child with his homework



Did the ZIIEI workshop enhance your awareness about their role in their child's education?







District Level Data

State	District	No. of Teachers Oriented under ZIIEI	Proportionate %	Bifurcation	of Teachers	Parents	Students	School Administration
			-		Non-ZIIEI			
				ZIIEI Teachers	Teachers			
Assam	Kamrup Metro	105	34%	36	4	5	10	2
	Goalpara	102	33%	35	4	5	10	2
	Sonitpur	101	33%	35	3	5	10	2
	Total	308		106	11	15	30	6
Bihar	Saran	106	37%	36	4	5	10	2
	Katihar	100	35%	34	3	5	10	2
	Khagaria	80	28%	27	3	5	10	2
	Total	286		98	10	15	30	6
Chhattisgarh	GPM	81	39%	28	3	5	10	2
	Raipur	65	31%	23	2	5	10	2
	Sukma	62	30%	22	2	5	10	2
	Total	208		73	7	15	30	6
Himachal Pradesh	Hamirpur	121	38%	18	2	5	10	2
	Mandi	99	31%	15	2	5	10	2
	Solan	102	32%	16	2	5	10	2
	Total	322		49	5	15	30	6
Jharkhand	Giridih	98	38%	22	2	5	10	2
	Gumla	80	31%	18	2	5	10	2
	Koderma	78	30%	17	2	5	10	2
	Total	256		57	6	15	30	6
Madhya Pradesh	Bhind	104	32%	57	6	5	10	2
	Datia	111	34%	61	6	5	10	2
	Dhar	112	34%	61	6	5	10	2
	Total	327		179	18	15	30	6
Telangana	Adilabad	56	31%	18	2	5	10	2
	Karimnagar	69	38%	22	2	5	10	2
	Mahbubnagar	56	31%	18	2	5	10	2
		181		57	6	15	30	6





District Level Data

State	District No.of Teachers Proportionate % Bifurcation of Teachers		of Teachers	Parents	Students	School Administration		
				ZIIEI Teachers	Non-ZIIEI Teachers			
Uttar Pradesh	Santikabir Nagar	324	62%	134	13	5	10	2
	Shahjahanpur	79	17%	33	3	5	10	2
	Varanasi	67	13%	28	3	5	10	2
	Total	470		195	20	15	30	6
Haryana	Bhiwani	28	33%	22	2	5	10	2
-	Karnal	31	36%	24	2	5	10	2
	Panchkula	27	31%	21	2	5	10	2
	Total	86		67	7	15	30	6
Pondicherry	Pondicherry			48	5	5	10	2
Uttarakhand	Haridwar	99	38%	32	3	5	10	2
	Dehradun	91	35%	29	3	5	10	2
	Rudraprayag	72	27%	23	2	5	10	2
	Total	262		84	8	15	30	6
Jammu & Kashmir	Baramulla	111	41%	30	3	5	10	2
	Budgam	78	29%	21	2	5	10	2
	Kupwara	80	30%	21	2	5	10	2
	Total	269		72	7	15	30	6
Chandigarh				15	2	5	10	2
			Total	1100	110	175	350	70



Glimpse of Teachers In-Depth Interview



Anwara Begum from Assam



Pramod Prabhakar from Bihar



Samita Dev from Assam



Vidya Devi from Chandigarh



Md. Rafi from Bihar



Renu Dogra from Chandigarh





Glimpse of Teachers In-Depth Interview



Usha Sahu from Chhattisgarh



Smita Kumari from Jharkhand



Anita Tondon from Chhattisgarh



Kanti Kushwaha from MP



Uttam from Himachal Pradesh



Asma Siddiqui from Uttarakhand





Glimpse of Parents In-Depth Interview







Laxmi from Chandigarh



Neemlal from Chhattisgarh



Ramchandra from Chhattisgarh



Reena from Himachal Pradesh



Birbal from Himachal Pradesh





Glimpse of Students In-Depth Interview



Glory Kashyap from Assam



Kaushik from Assam



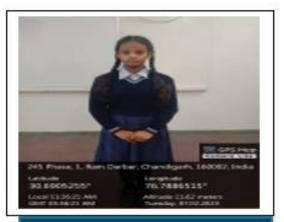
Sushmita Roy from Assam



Gunjan from Bihar



Jaya from Bihar



Kirti from Chandigarh





Glimpse of Administration In-Depth Interview



Amlawati from Uttar Pradesh



Md. Suleman from Uttarakhand



Satbir from Madhya Pradesh



Contact

Gurugram

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